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Subjects

1. Architecture vision and roadmap
2. SAP Enterprise Architecture Framework and tool set
3. Business Architecture
4. Application, Data, and Technical Architecture

Topic: 1
Architecture vision and roadmap

Question: 1

Green Elk & Company is the world's leading manufacturer of agricultural and forestry machinery. The former company slogan "Elk always runs" has recently been changed to "Elk feeds the world". One of Green Elk's strategic goals is to increase its revenue in the emerging markets of China, India, and other parts of Asia by 80 % within three years. This requires a new business model that caters to significantly smaller farms with limited budgets. You are the Chief Enterprise Architect and the CIO asks you to assess the new business model for smaller farms with smaller budgets.

Given the principle and statement, which of the following combinations of rationale and implication do you consider well-defined?

A.

Principle	Use packaged solutions, in a standard way
Statement	Buy packaged solutions that support our business requirements and use them in a standard way.
Rationale	- Process and solution will be simplified by using packaged software in a standard way - Adherence to standard will allow better maintenance and lower the total cost of ownership - Increase the capability to adopt technology innovation
Implication	- Reuse vendor and industry best practices, reference architectures and pre-delivered content - Apply guidelines, patterns, standards, and naming conventions - Use maximum possible solution standards and avoid custom developments wherever possible

B.

Principle	Use packaged solutions, in a standard way
Statement	Buy packaged solutions that support our business requirements and use them in a standard way.
Rationale	• Process and solution will be simplified by using packaged software in a standard way • Adherence to standard will allow better maintenance and lower the total cost of ownership • Increase the capability to adopt technology innovation
Implication	• Deviations from standard require additional cost, not only during the implementation • Non-standard solutions block the potential of disruptive business models • Decreased overall cost and reduced complexity leading to efficiencies due to adoption of standard

C.

Principle	Use packaged solutions, in a standard way
Statement	Buy packaged solutions that support our business requirements and use them in a standard way.
Rationale	• Process and solution will be simplified by using packaged software in a standard way • Adherence to standard will allow better maintenance and lower the total cost of ownership • Increase the capability to adopt technology innovation
Implication	• In case custom developments are required, adhere to defined best practices, standards, and guidelines (extensibility concept, side-by-side extensions) • Reuse before buy, before build • Enable easier transition to the cloud in the future

D.

Principle	Use packaged solutions, in a standard way
Statement	Buy packaged solutions that support our business requirements and use them in a standard way.
Rationale	• In case custom developments are required, adhere to defined best practices, standards, and guidelines (extensibility concept, side-by-side extensions) • Reuse before buy, before build • Enable easier future transition to the cloud
Implication	• Process and solution will be simplified by using packaged software in a standard way • Adherence to standard will allow better maintenance and lower the total cost of ownership • Increase the capability to adopt technology innovation

Answer: D

Architecture vision and roadmap

Question: 2

While trying to identify and map key stakeholders in Wanderlust, you, as the Chief Enterprise Architect, have been evangelizing the strategic business and IT objectives with business and IT departments across regions and taking in their views on the upcoming business transformation.

Match the feedback from stakeholders (shown on the left) to the categorization and to some of the actions in the dropdown lists.

A. Option 1

SCM SPP Application Owner in IT — has already started upskilling In S/4 HANA eSPP	Enhusisasts
Wanderlust Greenbush, Australia Plant Head - discourages consolidation of instances, citing the need for flexibility to accommodate the frequently changing environmental: regulations in battery manufacturing plants	Opponents
Wanderlust Europe Business Head - favors consolidation. because despite the biggest market for electric cars. Europe Is constantly being plagued by Inc lack of end-to-end visibility of the battery supply chain, due to separate ECC Instances for Asia and Europe	Resistors
Dealer Management Application Owner in IT - prefers continuity despite heavy customization. citing niche business requirements though, presumably, the primary reason is fear of losing position	Promoters

B. Option 2

SCM SPP Application Owner in IT — has already started upskilling In S/4 HANA eSPP	Enhusisasts
Wanderlust Greenbush, Australia Plant Head - discourages consolidation of instances, citing the need for flexibility to accommodate the frequently changing environmental: regulations in battery manufacturing plants	Opponents
Wanderlust Europe Business Head - favors consolidation. because despite the biggest market for electric cars. Europe is constantly being plagued by Inc lack of end-to-end visibility of the battery supply chain, due to separate ECC instances for Asia and Europe	Promoters
Dealer Management Application Owner in IT - prefers continuity despite heavy customization. citing niche business requirements though, presumably, the primary reason is fear of losing position	Resistors

C. Option 3

SCM SPP Application Owner in IT — has already started upskilling In S/4 HANA eSPP	Enhusisasts
Wanderlust Greenbush, Australia Plant Head - discourages consolidation of instances, citing the need for flexibility to accommodate the frequently changing environmental: regulations in battery manufacturing plants	Opponents
Wanderlust Europe Business Head - favors consolidation. because despite the biggest market for electric cars. Europe is constantly being plagued by Inc lack of end-to-end visibility of the battery supply chain, due to separate ECC instances for Asia and Europe	Resistors
Dealer Management Application Owner in IT - prefers continuity despite heavy customization. citing niche business requirements though, presumably, the primary reason is fear of losing position	Promoters

D. Option D

SCM SPP Application Owner in IT — has already started upskilling In S/4 HANA eSPP	Enhusisasts
Wanderlust Greenbush, Australia Plant Head - discourages consolidation of instances, citing the need for flexibility to accommodate the frequently changing environmental: regulations in battery manufacturing plants	Promoters
Wanderlust Europe Business Head - favors consolidation. because despite the biggest market for electric cars. Europe is constantly being plagued by Inc lack of end-to-end visibility of the battery supply chain, due to separate ECC instances for Asia and Europe	Opponents
Dealer Management Application Owner in IT - prefers continuity despite heavy customization. citing niche business requirements though, presumably, the primary reason is fear of losing position	Resistors

A. Option 1
B. Option 2
C. Option 3
D. Option 4

Answer: B

Architecture vision and roadmap

Question: 3

You, as the Chief Enterprise Architect of Wanderlust GmbH, have been trying to formulate the Business Strategy Map. You are currently working on the strategic objective to "Increase supply reliability of Lithium batteries".
Arrange the elements of the Business Strategy Map into the right order that shows the dependencies between these elements.

Goal	Increase supply reliability of Lithium batteries
Value driver	Plan Battery plant supply based on demand from car plants
Business capability	Demand and Supply Planning (SAP IBP) implementation for both battery and car plants
Initiative	Halve dependence on external battery suppliers from 50% to 25%

Option 1:
• Goal - Increase supply reliability of Lithium batteries
• Value Driver - Halve dependence on external battery suppliers from 50% to 25%
• Business Capability – Plan Battery plant supply based on demand from car plants
• Initiative- Demand and Supply Planning (SAP IBP) implementation for both battery and car plants
Option 2:
• Goal - Halve dependence on external battery suppliers from 50% to 25%
• Value Driver - Increase supply reliability of Lithium batteries
• Business Capability – Plan Battery plant supply based on demand from car plants
• Initiative- Demand and Supply Planning (SAP IBP) implementation for both battery and car plants
Option 3:
• Goal - Increase supply reliability of Lithium batteries
• Value Driver - Halve dependence on external battery suppliers from 50% to 25%
• Business Capability - Demand and Supply Planning (SAP IBP) implementation for both battery and car p
• Initiative- Plan Battery plant supply based on demand from car plants
Option 4:
• Goal - Demand and Supply Planning (SAP IBP) implementation for both battery and car plants
• Value Driver - Halve dependence on external battery suppliers from 50% to 25%
• Business Capability – Plan Battery plant supply based on demand from car plants
• Initiative- Increase supply reliability of Lithium batteries

A. Option 1
B. Option 2
C. Option 3
D. Option 4

Answer: A

Architecture vision and roadmap

Question: 4

While discussing the Smart Battery initiative in greater detail with the appropriate stakeholder, as Chief Enterprise Architect of Wanderlust, you discover that several key areas such as value proposition, cost structure, revenue streams, partners, and channels have been worked upon in isolation and therefore do not tally with each other.
Which artifact would you recommend to bring all the above key dimensions together in a single window, to have a unified, consistent, holistic view of the Smart Battery initiative?

A. Business Strategy Map
B. Statement of Architecture Work
C. Architecture Principles
D. Business Model Canvas

Answer: D

Architecture vision and roadmap

Question: 5

Demand and Supply Planning (SAP IBP) implementation has been identified as a quick win, based on feedback from a large cross section of Wanderlust stakeholders. As the Chief Enterprise Architect, you have now been asked to scope and contextualize the architecture project. Architecture principles have already been adopted.Which of the following activities should you to initiate to conclude the Statement of Architecture Work for the intended SAP IBP implementation initiative? Note: There are 3 correct answers to this question.

A. Conduct a high-level Capability Assessment to identify areas of improvement (business and IT).
B. Outline the aspirational Solution Concept to address the stakeholders' needs and business requirements.
C. Conduct a technical Proof of Concept to understand features and functionalities of SAP IBP.
D. Define the Solution Context for the architecture work.
E. Conduct a Fit Gap Assessment to identify requirements that cannot be met

Answer: B, D, E

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