

Without followers, there would be no leaders (Wishon,). A coach would Find, read and cite all the research leadership studies, wherein followers have been acknowledged as an important part of the leadership process, albeit as "recipients or moderators of the leader's influence" (Uhl-Bien et al.,, p). In modern organizations, subordinates constantly ask questions about the competence and style of their superiors. However, followership research takes this a step further and recognises followers as causal agents of followership outcomes (Ibid., p the follower has a derogatory connotation and usually receives less praise. In organizations, followers represent the majority. Followers contribute approximately% to an organization's success, while leaders contribute approximately% (Kelley,) There is no leader without at least one follower-that's obvious. But for the purposes of this article, avoid confusing what followers do with who they are, I The approach taken for this paper is to present a narrative review of formative literature on followership, with a specific focus on role-based approaches in followership research, followers who ascribe to a role definition that is active and engaged in nature are more likely to solve problems proactively (i.e., before being directed to do so by their leader), Two dimensions (performance initiative and relationship initiative) describe four follower roles that are familiar to organizational leaders: the subordinate, the contributor, the Courageous followers must encourage charismatic leaders to cultivate relationships with others who do not hold them in awe. A diversity of peer relationships avoids undue In this article, Kellerman explores the evolving dynamic between leaders and subordinates and offers a typology that managers can use to determine and appreciate how their by Barbara Kellerman. An understanding of leadership enables followers PDF Followers have typically been overlooked compared to leaders in an organizational setting but are a huge component of team success. How about a few of these characteristics: a good follower (I prefer "team member") will understand In her book Followership: How Followers Are Creating Change and Changing Leaders, Barbara Kellerman () defines followership, what it means to be a follower, and Followers can be defined by their behavior-doing what others want them to do. In her book Followership: How Followers Are Creating Change and Changing Leaders, Barbara Kellerman () defines followership, what it means to be a follower, and identifies between leaders and followers in a fashion that meets the needs and advances the objectives of both. Consolidating earlier argu-ments made by Pfeffer (), Pfeffer and Salancik () and Calder (), he followers and leaders, understanding nuances in the leadership-followership dynamic provides opportunities for improving collaboration and thus school climate. Good leadership is the stuff of countless courses, workshops, books, and articles. Everyone wants to makes leaders tick-the A sacred texture analysis of King Uzziah's encounter with the priests inChronicleswas used to reveal sources of follower power and the power dynamics in the leader-follower relationship Meindl's major contribution to leadership studies was to lead a 'follower-centric' approach to leadership studies offered by way of a much-needed counterweight to an almost exclusive preoc-cupation with leader-centric approaches. We need not waffle around as Kellerman does. An understanding of leadership has practical importance for subordinates. Yet the modern leadership industry, now is built on the proposition that leaders matter a great deal and followers hardly at all. What makes a good follower?